

















A PLACE TO INVEST, WORK AND LIVE

# Why invest in Uruguay?

- Reliability
- Preferential market access
- Ease of doing business
- Talent
- Quality of life



# A RELIABLE COUNTRY













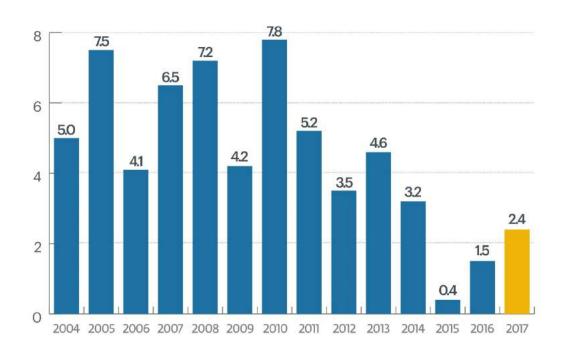
Ranking		Uruguay in Latam
Democracy Index	(Economist Intelligence Unit, 2016)	#1
Corruption Perceptions Index	(Transparency International, 2016)	#1
Prosperity Index	(Legatum Institute, 2016)	#1
Rule of Law Index	(World Justice Project, 2016)	#1
Press Freedom Index	(Reporters without borders, 2016)	#2
World Governance Indicators	(World Bank 2015)	#2
Global Peace Index	(Institute for Economics & Peace, 2016)	#2
Index of Economic Freedom	(Heritage Foundation, 2016)	#3



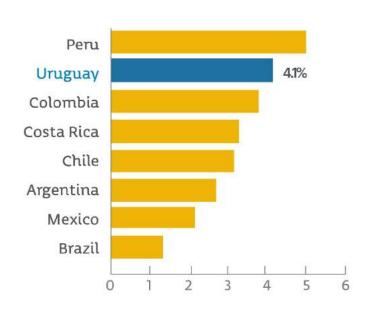




GDP Growth (%) Uruguay



### Average annual GDP growth (%) (2007-2016 forecast)



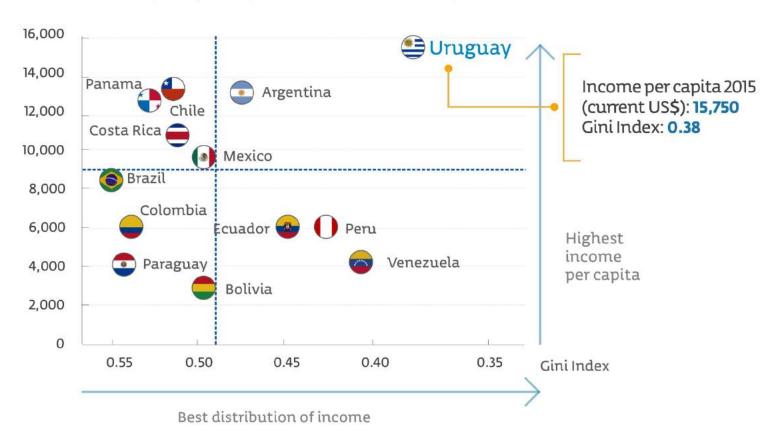






#### With the highest and best-distributed income in the region

### Level and distribution of income in Latin America (US\$ per capita 2015 and Gini Index)



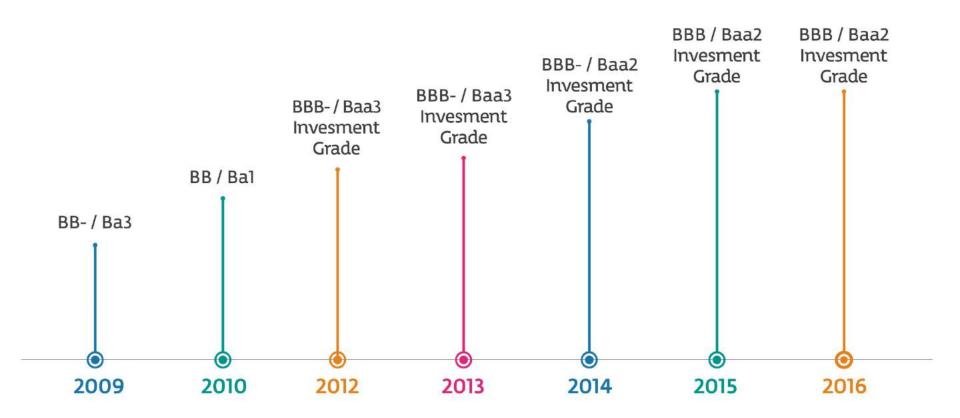








#### Improvement in credit rating and investment grade



Moody's



**Fitch**Ratings





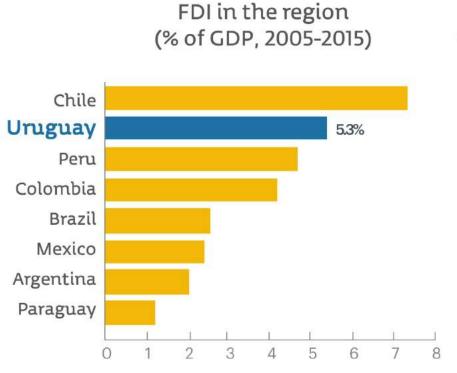








#### **FDI recipient**



Reinvested profits (% of total profits, 2005-2015)









#### Some foreign companies operating in Uruguay



#### Main FDI origins (2005-2015)



Chile





Netherlands



UK











Main FDI sectors (2002-2014)



Trade and services 13%



Financial intermediation 6%





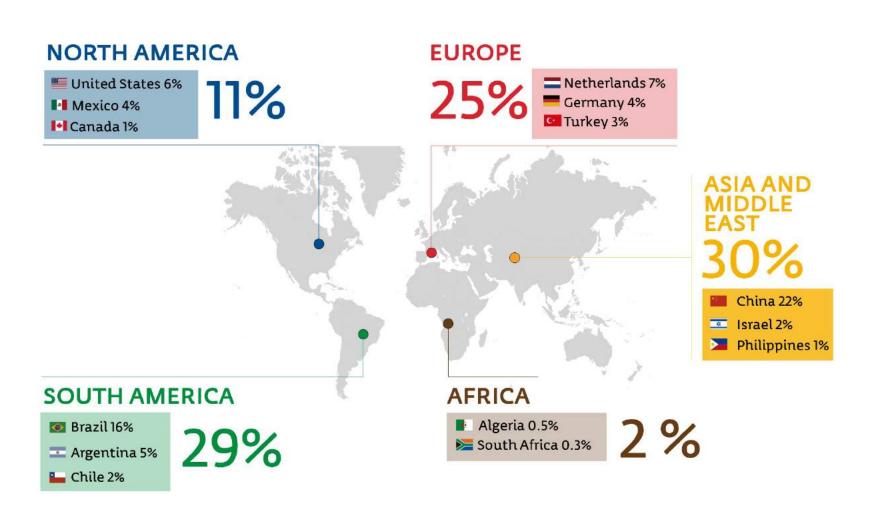








#### Main destinations of exported goods 2016





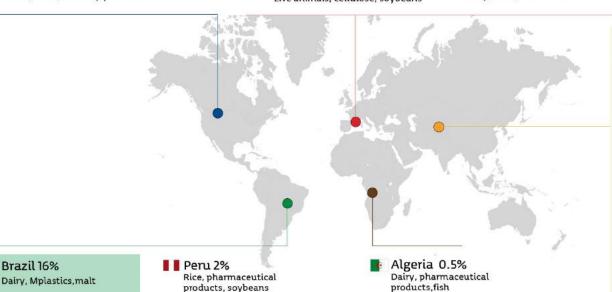




#### Main destinations of exported goods 2016

- United states 6% Meat, leather and cellulose
- Mexico 4% Syrup for beverages, leather, dairy
- Canada 1% Meat, fruits, meat by-products

- Netherlands 7% Cellulose, meat, soybeans
- Germany 4% Meat, leather, soybeans
- Turkey 3% Live animals, cellulose, soybeans
- Italy 3% Cellulose, meat, wool
- Portugal 1% Wood, meat, leather
- Russia 1% Dairy, meat, citrus fruits
- France 1% Meat, cellulose, harmaceutical products
- Spain 1% Meat, citrus fruits, cellulose



#### Brazil 16%

- Argentina 5% Automobiles and auto parts, paper. soybeans
- Chile 2% Meat, pharmaceutical products, syrup for beverages
- Paraguay 2% Tobacco, pharmaceutical products, paper
- Colombia 1% Syrup for beverages, pharmaceutical products, rice

South Africa 0,3% Pharmaceutical products, dairy, wood

- China 22% Soybeans, meat, cellulose
- Israel 2% Meat, meat by-products, idle batteries
- Philippines 1% Syrup for beverages, dairy, leather products
- Japan 1% Syrup for beverages, wool, offal
- : South Korea 1% Meat, cellulose, wool
- Mong Kong 1% Meat by-products, meat, leather
- Thailand 1% Leather, cellulose, woll
- Vietnam 1% Wood products, leather,



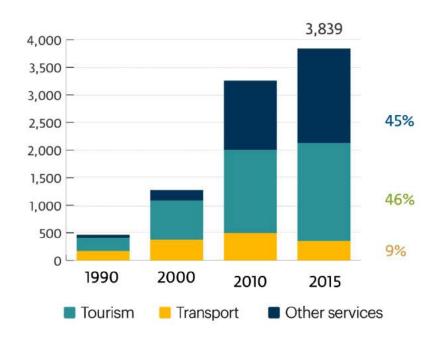




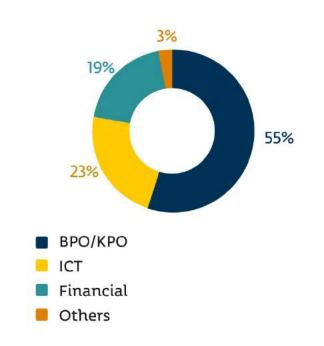


#### **Exporter of services**

Services exports (US\$ millions)



# Breakdown of other services (2014)





# PREFERENTIAL MARKET ACCESS





# PREFERENTIAL MARKET ACCESS

#### Strategic location





New York GMT -4



São Pablo GMT -3



Uruguay GMT -3

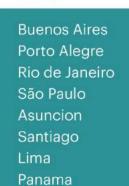


Madrid GMT +2



London GMT +1

Transports
times





1.00 h

1.30 h

4.00 h

2.30 h

2.00 h

2.30 h

4.30 h

6.00 h



24	1 h	
24-	48	h
72-	96	h

Trucking time does not include average customs time.



# **EASE OF DOING BUSINESS**





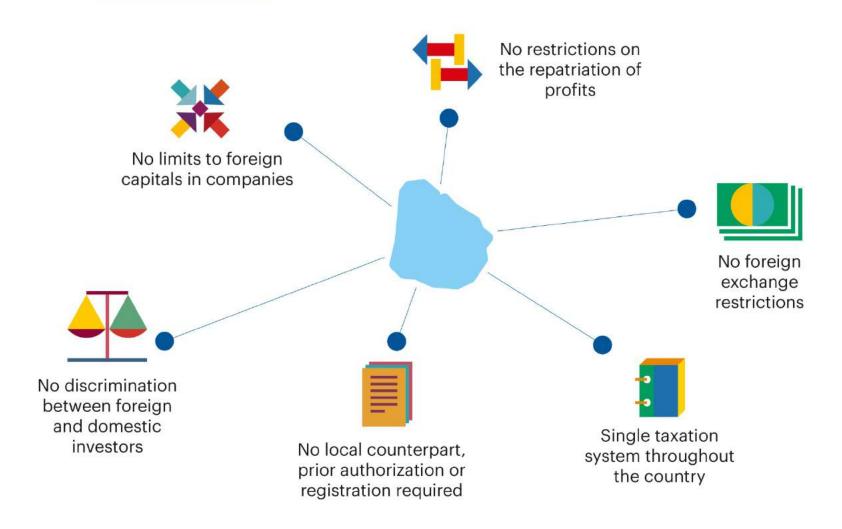








# EASE OF BUSINESS



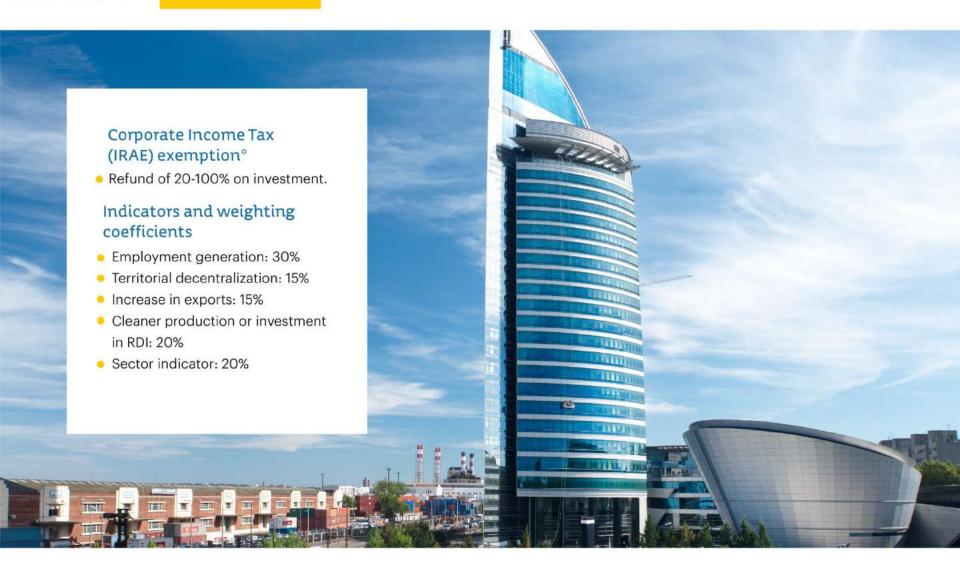








#### Investment promotion: tax benefits







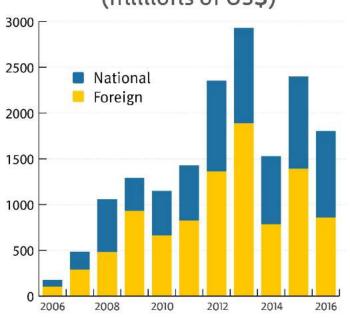


#### Investment promotion: projects

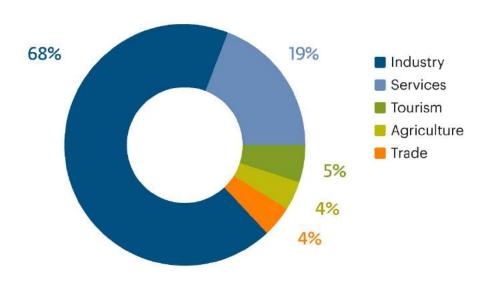
billion dollars

+15.6 +5,400 approved projects

Total investment amount (millions of US\$)



Projects by foreign companies (2006-2016)

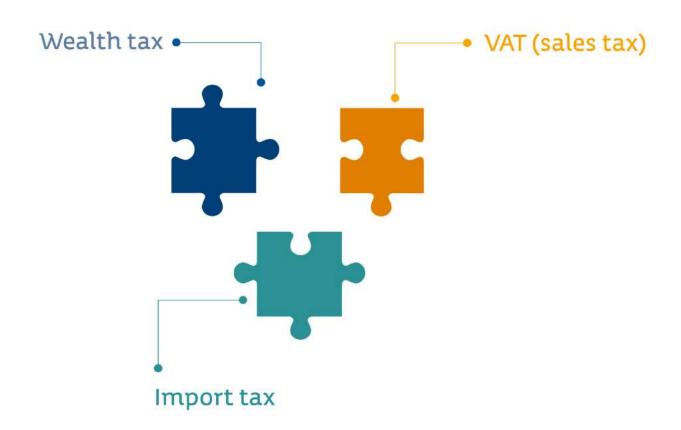








#### Investment promotion: other exemptions









# EASE OF BUSINESS

#### **Business platform**



# Unuguay's attractive export promotion program includes:

#### Refund of VAT (sales tax)

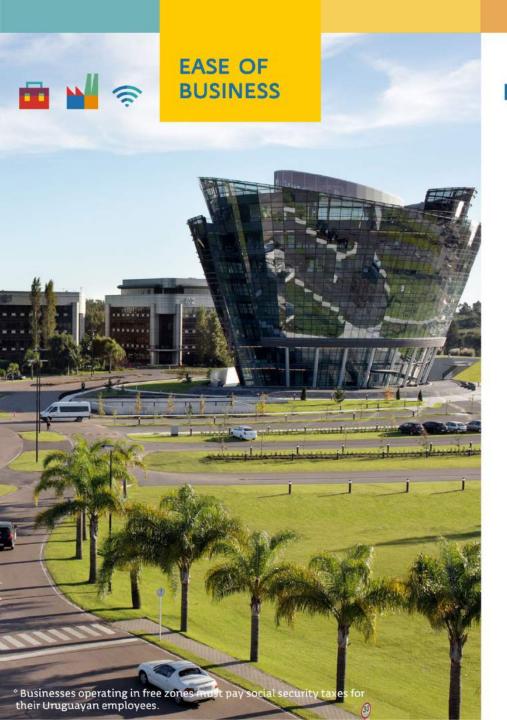
The Tax Administration
Department reimburses the VAT to taxable components incorporated in the products which are directly and indirectly associated with the exportation.

#### Refund of Taxes

There is a reimbursement of a percentage of the FOB value of the exported products.

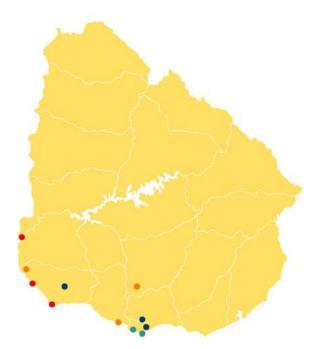
#### Temporary admission

Allows businesses to tax-free import goods to be later exported in their original state or modified by certain processes within a maximum period of 18 months.



#### Free-Trade Zone





#### Users are 100% exempt from:

- » Corporate income tax
- » Wealth tax
- » Import taxes and fees
- » Any other current or future tax\*



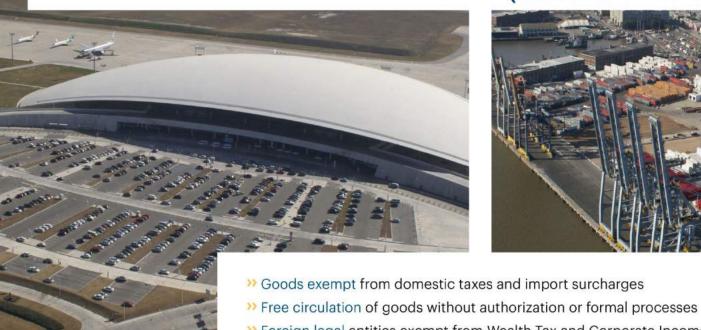




#### EASE OF **BUSINESS**

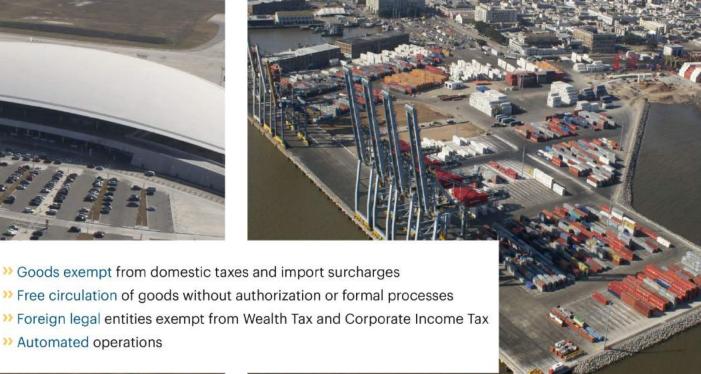
#### Free ports and airports





>> Automated operations

The only free-trade ports on South America's Atlantic coast (Montevideo and Nueva Palmira)





### EASE OF BUSINESS

#### Other relevant legislation

#### **Public Private Participation Law**

- Rail, port and airport infrastructure works
- Social infrastructure works (schools, detention centers, health centers and social housing)
- >> Energy infrastructure, waste disposal, and waste management

#### Industrial Parks

- >> The users who apply to the Investment Law will obtain additional benefits:
  - >> The total weighted score for the deduction of the Corporate Income Tax will be increased by 15%
  - Fiscal credit for the employer contributions related to incremental job posts during a period of 5 years

#### Social housing law

Significant exemptions on construction of middle and low income housing.





### EASE OF BUSINESS

#### Modern infrastructure



Two ports (Montevideo and Nueva Palmira), strategically located on the main gateway to the south Atlantic coast.



Most reliable electric supply in Latin America. Nearly all electric supply from renewable sources.



A world class airport operating under the free airport regime.



90% of households with fiber optic access.



Direct connection to US through undersea fiber optic network by 2017.





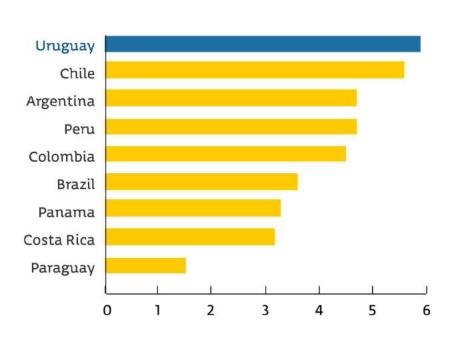




#### Leader in communications



# Internet download speed (Mbps, average)





# **TALENT**













#### **TALENT**

#### Digital inclusion





1st country in the world to give laptops to all students and teachers in State-run schools and high schools.

Learning English Online English instruction provided to all students and teachers.

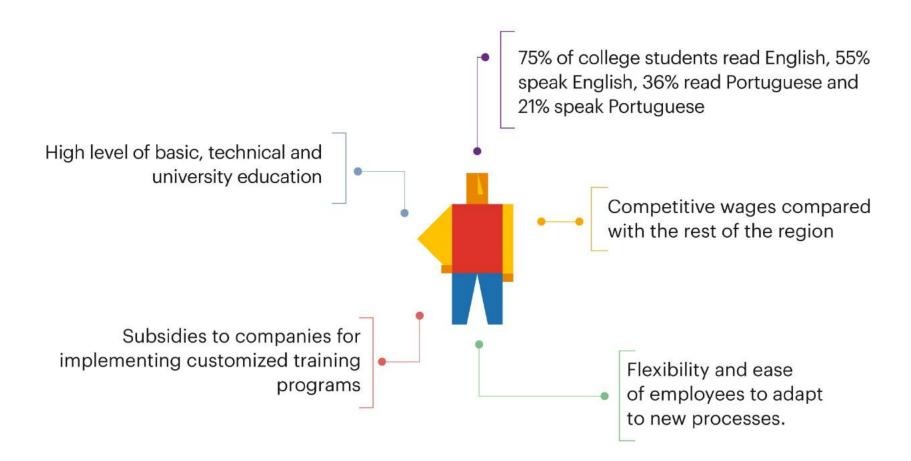






#### **TALENT**

#### Talent pool





# **QUALITY OF LIFE**







#### QUALITY OF LIFE

# Cost of living (ranking of cities in Latin America)



#### Montevideo: highest quality of life in Latin America





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